

Broward Sheriff's Office
2601 West Broward Boulevard
Fort Lauderdale, FL 33312
954-831-8900
www.sheriff.org



Sheriff Scott Israel

September 13, 2018

Norman Foster, Director
Office of Management and Budget
115 South Andrews Avenue, Room 404
Fort Lauderdale, FL 33301

Re: LETF Request for Appropriation

Dear Mr. Foster:

Attached please find the electronic submission of the following requests for appropriation from the Law Enforcement Trust Fund:

Subject: Appropriation Request

User: Intimate Violence Enhanced Services Team (InVEST) Grant Matching Funds

Amount: \$116,100.60

Thank you for your prompt review and processing.

Sincerely,



Colonel Tom Harrington
Department of Administration

TH:ms

cc: Sheriff Scott Israel
General Counsel, Ron Gunzburger, Office of the General Counsel
Director, Heather Mitchell, Bureau of Finance
Comptroller, Catherine A. Moore, Bureau of Finance
Staff Accountant, Erika Galvan, Bureau of Finance

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August 31, 2018

Board of County Commissioners
Broward County Governmental Center
115 South Andrews Avenue.
Fort Lauderdale, FL 33301

Attn: Honorable Beam Furr, Mayor

**Re: Request for Appropriation – Law Enforcement Trust Fund (LETf)
2018-2019 Intimate Violence Enhanced Services Team (InVEST)
Grant Matching Funds**

Dear Mayor Furr and Board Members:

Request is hereby made for the following described appropriation from the Law Enforcement Trust Fund (LETf).

- I. **AMOUNT REQUESTED:** \$116,100.60
- II. **LETf ACCOUNT** State/Local Federal/Justice
 Federal/Treasury
- III. **AMOUNT & TYPE:** \$116,100.60 State/Local
- IV. **USER:** BSO Other
- V. **STATUTORY PURPOSE:**
- | | |
|--|---|
| <u> </u> Crime prevention | <u> </u> Drug abuse education/prevention |
| <input checked="" type="checkbox"/> <u> </u> Grant matching funds | <u> </u> Other law enforcement purpose |
| <u> </u> Safe neighborhood | <u> </u> School resource officer |

VI. SUMMARY DESCRIPTION:

The Broward Sheriff's Office supports this LETF for matching funds for the BSO Criminal Investigations Division. BSO receives a grant from the Florida Coalition Against Domestic Violence (FCADV) in the amount of \$412,500. BSO will be providing matching funds in the amount of \$116,100.60. The goal of InVEST is to prevent domestic violence homicides by identifying, empowering and referring victims to utilize the intensive services available through interagency commitment and cooperation. The InVEST team identifies and intervenes in the potentially most lethal domestic violence cases.

VII. EXHIBITS ATTACHED: X___ Budget ___ Correspondence

1. Budget
2. InVEST Grant application

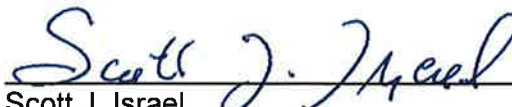
VIII. CERTIFICATION:

The undersigned hereby certifies that:

- a. These funds will not be used to meet normal operating expenses of the Broward Sheriff's Office; and
- b. This request complies with the provisions of Section 932.7055, Florida Statutes.

Reviewed and Approved as to
Form and Legal Sufficiency:

Ronald M. Gunzburger
General Counsel




Scott J. Israel
Sheriff of Broward County



BROWARD SHERIFF'S OFFICE
Grants Management

TO: Heather Mitchell
Director of Finance

FROM: Leslie Cedeno 
Grants Coordinator

DATE: August 27, 2018

RE: FCADV Enhanced Law Enforcement Response to Domestic/Dating Violence

The Florida Coalition Against Domestic Violence (FCADV) has awarded the Broward Sheriff's Office a grant award in the amount of \$412,500 to fund one full time Detective position in the Special Victims Unit of the Criminal Investigation Division for a three year grant period. As a condition of the grant award, we are required to provide matching funds at 25% of the total project cost of \$550,000. Five percent of the supervising Sergeant's Time and Effort will be used to satisfy a portion of the match (\$21,399.40 IK). LETF funds are requested in the amount of \$116,100.60 to fulfill the balance of the match requirement.

	Year 1	Year 2	Year 3	TOTAL
FCADV	\$112,500	\$150,000	\$150,000	\$412,500
BSO-LETF	\$ 31,664.60	\$ 42,218	\$ 42,218	\$116,100.60
BSO-In-Kind	\$ 5,835.40	\$ 7,782	\$ 7,782	\$21,399.40
TOTAL	\$150,000	\$200,000	\$200,000	\$550,000

A copy of the grant agreement and budget is attached to the request as backup documentation of the expense.

Thank you in advance.

Heather B. Mitchell #10512 
8/30/18



**BROWARD COUNTY SHERIFF'S OFFICE
LAW ENFORCEMENT TRUST FUND
REQUEST FOR FUNDING**

DATE:

I. NAME OF ORGANIZATION:

 CORPORATION X UNINCORPORATED ASSOCIATION

IF A CORPORATION, ARE YOU A 501 (c) (3) COMPANY? YES X NO

II. TOTAL AMOUNT OF FUNDS REQUESTED: \$116,100.60

III. NAME OF PROGRAM TO BE FUNDED: Enhanced Law Enforcement Response to Domestic and Dating Violence

 X NEW CONTINUING

IF A CONTINUING PROGRAM, HOW MANY YEARS IN EXISTENCE?

IV. BRIEF DESCRIPTION OF PROGRAM:

Fund an additional Domestic Violence

Detective position to enhance our Intimate Partner Violence program. The requested funding is to cover the match requirements of the grant.

V. INTO WHICH CATEGORY DOES THE PROGRAM FIT?

CRIME PREVENTION DRUG ABUSE PREVENTION/EDUCATION

SAFE NEIGHBORHOOD OTHER LAW ENFORCEMENT PURPOSE X

VI. BRIEF DESCRIPTION OF PROGRAM'S GOALS AND OBJECTIVES:

Expand the number of law enforcement detectives investigating and prosecuting domestic violence offenders and enhancing our Intimate Violence Enhanced Services Team (InVest). Work towards offender accountability and enhance victim services.

DESCRIPTION OF HOW THIS PROGRAM CAN OR DOES PARTNER WITH BSO:

The InVest grant position is funded by the Florida Coalition Against Domestic Violence which administers Federal funding of such programs. The BSO partners with Women In

Distress (WID) to address victim services while detectives work with the State Attorney's office on prosecuting offenders.

BRIEF DESCRIPTION OF OUTCOMES AND PERFORMANCES MEASURES TO BE USED TO GAUGE PROGRAM SUCCESS: Number of victims served and cases presented for prosecution are measured on a monthly basis, with an annual goal of 300 arrests

VII. ADDITIONAL FUNDING SOURCES, IF ANY, FOR THE PROGRAM:

SOURCE	AMOUNT	COMMITTED	PENDING
FCADV	\$412,500.00	X	
BSO Sgt Martin 5% FTE	\$21,399.40	X	

VIII. IF A CONTINUING PROGRAM, FUNDING SOURCES FOR THE IMMEDIATE PRIOR YEAR: N/A

SOURCE	AMOUNT

IX. FUNDING SOURCES FOR YOUR ORGANIZATION (NOT INCLUDING THE PROGRAM): N/A

SOURCE	AMOUNT	COMMITTED	PENDING

X. HAVE YOU EVER RECEIVED LAW ENFORCEMENT TRUST FUNDS THROUGH THE AUSPICES OF BSO PRIOR TO THIS REQUEST?
 ___ YES X NO

IF "YES", THE NAME OF EACH PROGRAM, THE AMOUNT FUNDED THROUGH BSO, AND THE YEAR OF FUNDING:

PROGRAM	AMOUNT	FISCAL YEAR

ATTACHED TO AND MADE A PART OF THIS REQUEST FOR FUNDING ARE THE FOLLOWING:

1. BUDGET FOR THE PROGRAM'S FIRST OR CURRENT FISCAL YEAR
2. STATEMENT DESCRIBING PROGRAM'S ANTICIPATED REVENUES - NA
3. COPY OF THE CERTIFICATE OF INCORPORATION (if a corporation) - NA
4. COPY OF INTERNAL REVENUE SERVICE CERTIFICATION - NA
(If a 501 (c) (3) corporation)
5. COPY OF BY-LAWS (corporation by-laws or unincorporated association by-laws) - NA

CERTIFICATION

I HEREBY CERTIFY THAT, IF FUNDING IS APPROVED, THE MONIES WILL BE USED FOR AN AUTHORIZED PURPOSE AS REQUIRED BY SECTION 932-7055 (4) (c), FLORIDA STATUTES. BSO SHALL HAVE THE RIGHT, IN ITS SOLE DISCRETION, TO FURNISH THE SAME REPORT AS AN AGENCY OF THE COUNTY THAT RECEIVES FUNDS AND THAT THIS DOCUMENT WILL BECOME A PUBLIC RECORD ONCE RECEIVED BY BSO.

I UNDERSTAND THAT FILING THIS APPLICATION DOES NOT COMMIT BSO TO FUNDING. I FURTHER UNDERSTAND THAT IF AWARDED, BSO IS NOT PROMISING ANY FUTURE FUNDING AND THAT ANY FUTURE FUNDING IS CONTINGENT UPON A NEW APPLICATION AND AVAILABLE FUNDS.

Broward County Sheriff's Office (Organization Name)

By: *Jo R. Lorber 9464.* (Signature)

Title: Lieutenant

Organization Address: 2601 West Broward Blvd.

Ft. Lauderdale, Florida 33312

Telephone: 954-831-8906 Fax No.: 954-797-0928

Name of Principal Contact Person for Follow-up Inquiries:

Lieutenant Reed Lorber

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Sheriff Scott Israel
Project Abstract

The Broward Sheriff's Office is a full service public service agency which provides law enforcement, fire rescue and emergency medical services, community services and programs, detention and communications services to the 1.9 million residents of Broward County, Florida. BSO is the largest fully accredited sheriff's office in the state of Florida.

BSO is not immune to the operational and systemic challenges faced by a jurisdiction as large and diverse as Broward County. Due to the vast number of law enforcement agencies, service providers, the criminal justice system, and other components that exist, the community faces the struggle to achieve a service delivery model that results in a coordinated response for victims of intimate partner violence.

The overarching goal of InVEST is to prevent domestic violence homicides. We accomplish this by identifying, empowering, and referring victims to utilize the intensive services available through interagency commitment and cooperation. The InVEST team identifies and intervenes in the potentially most lethal domestic violence cases.

BSO has one full time Special Victims Detective dedicated to work on InVEST cases. BSO's Criminal Investigation Unit dedicates a Lieutenant and a Sergeant to provide management and oversight to the program. The Detective is part of a team of InVEST service providers which includes Women in Distress, the State Attorney's Office, community service providers, and the criminal justice system. This team addresses the need for a model that identifies and strengthens victims of domestic violence and their families. The InVEST team provides training to patrol deputies and ensures consistent implementation of InVEST protocols and lethality assessment agency-wide.

In spite of having the benefit of an established InVEST team, as demonstrated by the county data, staggering number of incidents of violence against intimate partners are overwhelming for just one detective to address. During the 2017-18 funding period, BSO's current InVEST Detective made 274 domestic violence arrests, 356 felony domestic violence or stalking charges, and 549 domestic violence arrests were filed for prosecution. While these figures are significant, they are a drop in the bucket when considering the County saw 5,567 cases of domestic violence during the same timeframe.

The InVEST model demands batterers are held to a high level of accountability, emphasizing the need for swift intervention by law enforcement. With the amount of offenders in this classification (4-5/month), making contact with these offenders is beyond the scope of what one Detective can accomplish in the given timeframe and caseload. This requires an additional Detective as the number of offenders arise. BSO requests funding to add this Detective to its InVEST team. This position will work with our Victim Advocates to identify high risk perpetrators who have the potential to inflict increasing levels of harm onto their partners.

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Sheriff Scott Israel

Application Narrative

A. Purpose of application

The Broward Sheriff's Office (BSO) is a full-service, nationally accredited public safety agency. BSO administers the Departments of Law Enforcement, Fire Rescue & Emergency Services, Detention, Community Services, Community Programs, & Administration. The Department of Law Enforcement (DLE) serves 16 specific areas in Broward County, including the Broward County Courthouse, where approximately 1.3 million people visit annually along with 3,000 employees; the Fort Lauderdale/Hollywood International Airport, which had 45 million visitors (2015) and 11,000 badged employees; Port Everglades, which has 552,000+ visitors annually along with 28,600 active Port employees, vendors, or contractors that work for or within the Port. BSO has patrol responsibilities for unincorporated Broward County and contracts with more than 14 municipalities. BSO is the largest fully accredited Sheriff's Office in Florida.

Situated between Miami-Dade and Palm Beach Counties, and part of the South Florida metropolitan area, Broward County is the second most populous county in the State of Florida and 17th in the U.S. Broward County is home to 1.9 million residents (US Census) and welcomes almost 7 million visitors each year. Broward has 31 municipalities and is home to 672,998 households. Since 1990, Broward has risen from the 16th to the 3rd most racially diverse county

in Florida. The demographics of our residential population is described in the table below (US Census).

Male	Female	White	Black	Hispanic	Amer Indian/ Alaska Native	Asian	Hawaiian/ Pacific Islander	2+ Race	White Alone - Non Hisp	Living in Poverty
48.8%	51.2%	63.5%	29.9%	29.7%	0.4%	3.9%	0.1%	2.2%	36.5%	13.5%

According to the Florida Legislative Office of Economic and Demographic Research,

Broward County ranks 26th in Florida for violent crimes. Statewide, Broward trails only Miami-Dade and Orange Counties in the number of forcible sex offenses with 579 in 2017 as reported by FDLE. Broward’s 4,347 reported instances of aggravated assaults actually increased 3.6% from the previous year. Broward’s 2017 domestic violence related offenses included 14 murders; 77 forcible sex offenses, including 56 rapes; 1,079 aggravated assaults and 4,320 simple assaults; 47 threat/intimidation; and 20 stalkings, resulting in a total of 5,567 domestic violence offenses.

BSO’s current InVEST Detective (Detective) identifies cases involving high-risk perpetrators who have the potential to inflict increasing levels of harm to an individual. The Detective and Victim Advocate review new cases daily to assess cases to be referred into the InVEST program. Each InVEST case is diligently investigated as those cases present a serious risk of escalation to a lethal level. The process includes the review of all domestic violence cases as well as aggravated felonies and sex crimes which involve an intimate partner. There is also the possibility for clients to be referred from outside agencies such as service providers or from within the criminal justice system. These clients, victims of domestic/dating violence, are the target population for BSO’s InVEST program.

BSO is not immune to the operational and systemic challenges faced by a jurisdiction as large and diverse as Broward County. Due to the vast number of law enforcement agencies, service providers, the criminal justice system, and other components that exist, the community faces the struggle to achieve a service delivery model that results in a coordinated response for victims of intimate partner violence. Some key areas that present challenges include the increasing crime rate; inefficient system to adequately assess lethality; decreasing the length of time between incident and the provision of victim services; and obstacles in collaboration between law enforcement and victim service providers.

The ability to adequately and appropriately assess danger is a key element to accomplish rapid and appropriate safety planning for victims, not only assists clients but also aids investigation and overall law enforcement response. Without appropriate assessments, responding officers and service providers may be unduly and unknowingly placed in harm's way.

The inability to identify and respond aptly as domestic violence escalates in danger, potentially to the point of fatality, is a current gap in the system. As demonstrated by the aforementioned data, one dedicated InVEST Detective is simply not enough to efficiently address the number of domestic violence cases occurring in Broward County. A specially trained InVEST detective can readily identify these potentially lethal indicators in highly dangerous situations and getting victims out of harm's way.

B. What Will Be Done

Domestic/dating violence abusers, if not punished, may repeat the behavior. Effective policies in this area combining arrest, detention, prosecution, punishment, and viable intervention programs reduce recidivism and domestic homicides. The Broward Sheriff's Office

defines domestic violence as any assault, aggravated assault, battery, aggravated battery, sexual assault, sexual battery, stalking, aggravated stalking, kidnapping, false imprisonment, or any criminal offense resulting in physical injury or death of one family/household member by another family/household member. BSO defines dating violence as violence between two people who have or have had a continuing and significant relationship of a romantic or intimate nature.

BSO policy abides by the spirit and letter of the law in enforcement of state statutes protecting victims, bringing perpetrators of family violence under the criminal justice system's control, and reducing repeated police response. Staff responding to domestic/dating violence calls will become familiar with provisions and restrictions of BSO policy and be held responsible for abiding by them. Deputies should be aware of the special dangers often encountered while responding to incidents of domestic/dating violence, and employ learned techniques that minimize the likelihood of injury to the deputy and promote safety of the victim.

Pursuant to Florida Statutes, law enforcement officers may use arrest powers to enforce the terms of a petition of injunction against offenders and arrest persons suspected of committing acts of domestic/dating violence where there is probable cause. Deputies will make reasonable efforts to assist victims and witnesses in all reported cases of domestic/dating violence, including completing investigations, assisting victims in obtaining medical treatment, providing victims/witnesses with Victims and Witness Handbook, and assist victim in contacting Women in Distress for immediate services, if necessary.

BSO's policies and procedures allow InVEST staff to identify and intervene in potentially lethal intimate domestic/sexual violence cases in Broward County. The collaboration between BSO, local government, and service providers provide a comprehensive array of free

services for victims of domestic/sexual violence. BSO's InVEST team follows up on cases identified as high risk for lethality and seeks accountability for perpetrators.

BSO's currently receives FCADV InVEST funding for a Domestic Violence Detective in Broward County. The Detective is part of a team of InVEST service providers which includes Women in Distress, the State Attorney's Office, community service providers, and the criminal justice system. This team addresses the need for a model that identifies and strengthens victims of domestic violence and their families.

In spite of having the benefit of an established InVEST team, as demonstrated by the county data, staggering number of incidents of violence against intimate partners are overwhelming for just one detective to address. During the 2017-18 funding period, BSO's current InVEST Detective made 274 domestic violence arrests, 356 felony domestic violence or stalking charges, and 549 domestic violence arrests were filed for prosecution. While these figures are significant, they are a drop in the bucket when considering the County saw 5,567 cases of domestic violence during the same timeframe.

The InVEST model demands batterers are held to a high level of accountability, emphasizing the need for swift intervention by law enforcement. With the amount of offenders in this classification (4-5/month), making contact with these offenders is beyond the scope of what one Detective can accomplish in the given timeframe and caseload. This requires an additional Detective as the number of offenders arise. BSO requests funding to add this Detective to its InVEST team. This position will work with our Victim Advocates to identify high risk perpetrators who have the potential to inflict increasing levels of harm onto their partners.

BSO collaborates with its community partners to enhance the service delivery system for InVEST cases. Such partners include Advocates, Law Enforcement, Sexual Assault Centers, Child Protective Services, Faith Based Organizations, Humane Society, Legal Aid, School Board of Broward County, Health Care providers, Dept of Corrections, the State Attorney's Office, Courts and Criminal Justice System, and Batterers Intervention Program working together to create a comprehensive system of victim safety through batterer intervention models and safety planning with the survivor. BSO maintains membership and participation in the Broward Victim Rights Coalition and the local Domestic Violence Council.

Participation on the InVEST response is based on interagency relationships and their ability to develop and implement coordinated policies and procedures that result in a more uniformed response to intimate violence cases. Each partner makes contributions of expertise in their respective fields. Participating members serve as a task oriented InVEST team that responds to intimate violence. The InVEST team provides skills training to law enforcement, courts, and community organizations as well as participates in regular community meetings.

BSO's Department of Law Enforcement (DLE) administers the agency's Special Victim's Unit, Victim Services Unit, and District Resources consisting of law enforcement personnel specially trained to holistically and comprehensively address crimes that stem from dysfunction within a family which results in inter-personal violence. The Victim Services Unit encourages a multi-disciplinary approach providing early intervention, including victim advocacy and victim notification as part of a comprehensive dynamic. The Unit provides assistance for victims and witnesses of crime through established advocacy policies and by providing services. The current service delivery model provides for Victim/Witness Advocates who deal with the emotional trauma resulting from a crime by addressing the physical and

psychological well-being of a victim or witness. The Unit provides on-call emergency response, crisis intervention, short-term counseling and referrals, criminal justice information, support for court appearances, and emergency assistance for limited shelter, food, and basic physical needs arising from victimization. Victim Notification Specialists assist in notifying known victims, including next of kin of homicide victims and the relatives of minors who are victims.

Activities include the review of all reports for domestic violence, as well as other violent cases involving an intimate partner, such as sexual battery, stalking, aggravated battery. The narrative section of each report identifies indicators of lethality for referral to InVEST. Some of the indicators include use of knife or gun; strangulation; arson of home or vehicle; attempted vehicular battery; serious bodily injury, including broken bones, internal injuries, poisoning or disfigurement; sprays or pours a toxic substance on the face of the victim; prior prison or active warrant for dv, homicide, agg bat or sex bat; threatens to kill the victim, child, or animal abuse reported; murder/suicide pact with victim; perpetrator imprisons the victim with special circumstances. The InVEST model helps victims have a consistent, cohesive provision of services with one individual with whom they can build trust and rapport.

Once the Detective receives the referral, he/she opens an investigative file according to agency procedure. The Detective will attempt to make immediate contact with the suspect, whether in or out of custody, taking the appropriate law enforcement actions, including, but not limited to, physical arrest; conducting background check and gathering data/intelligence; contacts the court to search outstanding warrants or petitions of no-contact injunction; interview the suspect; and interview the victim in collaboration with the Victim Advocate. The Detective participates in regular county-wide domestic violence sweeps in collaboration with probation and parole service to address offenders currently on probation/parole.

The Detective will continue to monitor the batterer's compliance with any no-contact order, develop an individualized follow-up contact case plan, including coordinating with the State Attorney's Office.

The Detective will conduct periodic physical checks on the victim's residence. Both the Victim Advocate and Detective will maintain contact with the victim on a daily basis, if necessary, to ensure his/her continued safety. InVEST provides enhanced attention to ensure that injunctions, once obtained, are expedited with focused attention on individuals who violate and ensure they are apprehended promptly. Those who remain in custody may have their phone calls and visits.

The current system places the responsibility of seeking assistance solely on the victim who is under a great deal of emotional and physical stress. Presently, he/she is provided telephone numbers and educational materials, but rarely – if ever – is provided the support necessary to actually make the calls. In cases of high lethality, there is usually serious bodily injury which results in hospitalization. Under this scenario, without the support of an advocate or trusted friend or relative, the chances of that call being made further decreases. As a result, critical interventions and services are not immediately implemented and the likelihood of successful prosecution diminishes with victims not participating. One primary goal of the InVEST program is to increase and strengthen the development of collaboration in victim service programs.

Intrinsic to the service delivery model is the collaborative response model. InVEST utilizes a multi-disciplinary model that, through our Community Coordinated Response Team (CCR) encompasses BSO, Women in Distress, Nancy J. Cotterman Sexual Assault

Treatment Center, the State Attorney's Office, Clerk of the Court of Broward County, BSO's Department of Community Services, and Florida Department of Justice (Parole). This methodology supports the current statewide implementation plan.

The overarching goal of InVEST is to prevent domestic violence homicides. We accomplish this by identifying, empowering, and referring victims to utilize the intensive services available through interagency commitment and cooperation. The InVEST team identifies and intervenes in the potentially most lethal domestic violence cases. The project goals are to:

- Improve the protocol and procedure for the response to victims of intimate partner violence to include sexual assault and stalking;
- Establish a means for responding officers to identify and assess highly lethal situations and bridge victims to services in a timely manner;
- Hold offenders accountable through firm and swift apprehension, investigation, and monitoring strategies; and
- Improve cooperation, communication, and coordination between law enforcement and service providers.

The project objectives call for the continuation of InVEST through a variety of strategies and protocols that will be developed during the funding period. This multi-disciplinary program includes components which provide for enhanced response, risk assessment, offender accountability, and systemic improvements, all of which can work in tandem to ultimately stop the cycle of crime/reduce recidivism. The proposed activities under this grant include strategies to address offender accountability and coordination in community response with continued

adherence to the InVEST deliverables. The services will consist of swift apprehension, investigation, improved communications and coordination between law enforcement and service providers, and support for victims throughout the justice system.

The InVEST Detective is specifically trained to identify indicators of lethality and can readily investigate such crimes. Through daily reads and utilizing the Lethality Assessment Tool developed in collaboration with FCADV, the InVEST Detective and the Victim Advocate identify and isolate the domestic violence cases which indicate lethality.

Having a comprehensive approach to preventing domestic/dating violence homicides, BSO continues to execute offender accountability measures such as working concurrently with the State Attorney's Office and community based service providers to ensure victim advocacy while holding perpetrators accountable for their crimes.

InVEST has several measurable outcomes:

- 300 or 80% of arrests (domestic violence, sexual assault in the context of domestic violence, stalking) shall result in being filed for prosecution.
- BSO will ensure the InVEST Detective receives approved training on InVEST Project Standards, policies, protocols, domestic violence evidence collection, domestic violence homicide, batterer tactics, batterer accountability, coordinated community response to reduce intimate partner homicide, and the dynamics of domestic violence.
- BSO InVEST staff will participate in technical assistance with FCADV and WID in order to establish timelines on project goals and deliverables that require collaboration within the first 90 days of the grant period.

- BSO shall conduct a minimum of two trainings on domestic violence response and high risk indicators to homicide.
- BSO InVEST Detective shall co-facilitate with WID's InVEST Advocate, a minimum of two in person or web-based InVEST related trainings during roll call.
- BSO will participate in conference calls, webinars, meetings, trainings, and technical assistance visits as required by FCADV.

The collaboration, unlike other projects of its kind, deploys victim advocacy and law enforcement resources in tandem. InVEST team members may include detectives from BSO Special Victims Unit as well as advocates from SATC and WID. These activities protect victim safety by creating awareness to the situation and surrounding environment, thereby empowering them to regain control of their lives. Victim advocate privilege is granted by Florida statute to our advocates; therefore, confidentiality is maintained via the highest level possible by a domestic violence professional.

Once the InVEST Detective receives the client referral, contact is made within 72 hours. Clients are advised of right to confidentiality and explain parameters of privileged communications. To ensure the integrity of the investigatory process, the client will be advised that information regarding the investigation will need to flow between the Advocate and Detective; therefore, a release of information form will need to be completed. Once the individual consents to participation in the InVEST program, the Advocate will schedule a time to meet in a safe location to discuss the circumstances that could impact safety. The client is guided throughout the safety planning process as they explore available options. Service options available include financial assistance, relocation assistance, counseling, legal, and assistance

with travel. During intake, InVEST staff assesses and prioritizes victim needs to determine which services will best help the individual in their recovery.

InVEST works from the perspective that domestic and sexual violence is embedded in a social and historical context and must be addressed comprehensively through education, advocacy, and empowerment. The InVEST model limits the number of staff working to provide support and services to the victim, which helps minimize stress and builds rapport. BSO is committed to the long-term success of domestic violence homicide reduction, a promising solution for the improvement of victim safety, and assistance with victim’s self-sufficiency. InVEST will not only ensure an ongoing system of care that successfully brings victims to a level of self-sufficiency, but that this system of care will result in substantial county cost savings.

C. Activities Implementation Schedule

Project Goal: The project goal is to add a detective to BSO’s established InVEST Team. The detective will investigate intimate partner violence cases, including sexual assault and stalking. Project activities will include no implementation phase other than adding the detective to the team.

Timeframe	Activity	Responsible
Month 1	Execution of InVEST Award	SVU/InVEST Command
Month 1 - Ongoing	Provide services to victims (approximately 25 per month) during contract period	InVEST Detective
Month 1 – Ongoing	Ensure implementation of InVEST protocol	InVEST Detective Training Division

	throughout BSO patrol districts	
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D. Sustainability

InVEST will engage partners and community stakeholders in ongoing meetings and implement sustainability strategies. BSO’s InVEST has engaged the BSO Policy and Research Unit and Department of Professional Standards to ensure long-term quality and growth through rigorous quality assurance and evaluation protocols.

Another sustainable effort is to have InVEST protocol become the standard operational procedure for specialized advocates or detectives so that regardless of which district or jurisdiction in which a crime occurs, victims will continuously have access to the law enforcement services provided under the InVEST umbrella.