



October 31, 2016

Stantec Architecture Inc.
224 South Michigan Avenue Suite 1400, Chicago IL 60604-2590



Bertha Henry
County Administrator
Broward County
115 South Andrews Avenue
Fort Lauderdale, FL 33301

Dear Ms. Henry:

Please be informed that on May 27, 2016, Stantec Architecture Inc. ("Stantec") purchased all of the issued and outstanding shares in the capital stock of VOA Associates Incorporated ("VOA") with the result that the ongoing business and affairs of VOA and its affiliates will be carried on through Stantec.

Stantec has maintained VOA's present office locations with no interruption in operations or client services, and all future projects and operations will be transitioned to the Stantec name in the upcoming months. The Stantec community unites approximately 22,000 employees working in over 400 locations across six continents. Our work—engineering, architecture, interior design, landscape architecture, surveying, environmental sciences, project management, and project economics, from initial project concept and planning through design, construction, and commissioning—begins at the intersection of community, creativity, and client relationships. With a long-term commitment to the people and places we serve, Stantec has the unique ability to connect to projects on a personal level and advance the quality of life in communities across the globe. Stantec trades on the TSX and the NYSE under the symbol STN. Visit us at stantec.com or find us on social media.

Stantec's vision includes working with the best clients on the best projects and providing the best services. Accordingly, please be assured that the continuity of your current project will be unaffected by this new arrangement. The caliber of the personnel currently working on your project will not change and, except for the assignment requested herein, no other aspect will be affected.

If you have any questions or concerns, please feel free to contact me at 312-453-7550.

Sincerely,

STANTEC ARCHITECTURE INC.

Michael A. Toolis, AIA LEED AP
Vice President



Founded in 1954, Stantec is one of North America's premiere architecture, interiors, and engineering firms. With 22,000 employees globally, Stantec is quickly becoming a top ten global design firm. Stantec team members collaborate across disciplines and industries to make buildings, infrastructure, and energy and resource projects happen in ways that enhance people's lives by responding to their needs, values, and aspirations. The common thread woven through our work—professional consulting in planning, architecture, interior design, engineering, landscape architecture, surveying, environmental sciences, project management, and project economics—is an enduring commitment to community, creativity, and client relationships.

With the advantage of local insights and a long-term commitment to the people and places we serve, Stantec has the unique ability to connect to projects on a personal level and advance the quality of life in communities across the globe. We at Stantec are proud to be part of a company that cares about design excellence, company culture, professional growth, and creating communities.



Jon Cardello
Principal in Charge, Commercial Sector Leader

Jon was a founding principal of ADD Inc Miami, an architecture and interior design practice which grew from two employees to over 100 before they joined Stantec in 2015. With the addition of a structural and civil engineering team, Jon now oversees 130 employees. He also co-develops the overall strategy, business development, and marketing of our growing Commercial Sector practice nationwide. Our Miami office has realized exponential growth under Jon's client-focused leadership, designing hundreds of high-profile development projects and towers from the city's urban core to the shoreline, helping to reshape the South Florida skyline. Recently, Jon has also proudly spearheaded the restoration of seven historic Art Deco hotels along the iconic Collins Avenue, merging each hotel's timeless qualities with new, modern aesthetics. As a senior principal and seasoned architect, Jon specializes in commercial building design and project economics, analyzing the overall objectives which developers, public agencies, and neighborhoods envision. He uses that information to uncover additional development cost savings, ongoing operational efficiencies, and marketing benefits for high-profile, large-scale projects. Drawing from over 20 years of planning and design expertise, Jon organizes building forms, building uses, and sustainable design techniques to create dynamic, multi-faceted spaces which promote enjoyment, wellness, and productivity.

Select Project Experience

- **Aloft South Beach** | 239 Keys
- **The Gale Hotel** | 87 Keys
- **Shelborne Wyndham** | 281 Keys
- **San Juan Hotel** | 76 Keys
- **Solihair Brickell** | 420 Units
- **Ateller Lofts** | 370 Units + 47 Lofts
- **Luma Miami World Center** | 429 Units
- **Jade Signature** | 223 Units



Ryce Stallings

Principal, Senior Project Architect

Ryce brings skill and broad experience to the design and planning of public and private facilities. His projects span healthcare, academic, hospitality and residential design. Ryce will leverage his experience as a project manager to ensure that appropriate attention is paid to all facets of the design and building process.

Select Project Experience

- Jade Signature | 223 Units
 - Vu Nu River | 209 Units
- The Pointe Bahamas Masterplan
 - 600 Alton Masterplan
- Historic Convention Village Redevelopment Plan
- Coral Springs Town Center Redevelopment Plan
 - Cocoa Beach Redevelopment Plan
 - Downtown Pensacola Redevelopment Plan
 - Marco Island Marina Plan
- Rookery Bay National Estuarine Research Reserve
 - Biscayne National Park



B.K. Boley

Subject Matter Expert

B.K. leads projects with a passion for design excellence and sustainability. Driven by attention to design quality at every scale, he delivers beautiful architecture, urban design, office and campus planning. By embracing both innovation and practicality, B.K. guides a creative process that consistently results in distinctive award-winning solutions.

Select Project Experience

- 315 on A | 202 Units
- Olmstead Place | 196 Units
- 1350 Boylston Street | 200 Units
- Boston Wharf Residential Masterplan
- Boston Convention Center Expansion
 - Mansur Seaport Masterplan
 - One Channel Center
- Nexus Green Roundtable Headquarters
 - Cisco Systems Regional Campus
 - BCEC Headquarters
- Brighton Landing New Balance World Headquarters
 - Cambridge Discovery Park



Elvira Freire-Santamaria

Senior Project Manager

Ms. Freire-Santamaria is a registered architect and senior project manager with over 22 years of experience with public and private sector projects. She has served on both large and small scale projects through the design development stage, construction documents, permitting, and construction administration. Her experience includes new construction, renovation to existing facilities, and interior design for commercial & corporate clients. Her governmental project experience has included several projects for various South Florida municipalities, working on parks and recreational facilities. Additionally, she has worked with Florida Department of Transportation, Miami International Airport (MIA) and Florida International University as well as cities in Miami-Dade and Broward Counties.

Select Project Experience

- Sweetbird North | 31,178 SF
- Stardust West | 31,728 SF
 - Stardust East | 5,000 SF
 - Penny Lane | 22,475 SF
 - Paseo Ponti Masterplan
- Crandon Boulevard Masterplan
 - Gibson Park Masterplan
- Aimco Reflections Community Exterior Renovations
 - Baja Fresh Mexican Grill
- Mojitos Latin American Restaurant (Dolphin Mall)
 - La Sala Brickell
- Rueters Latin American Offices | 5,000 SF
 - Citgo Corporate Offices | 8,000 SF
 - Taylor & Mathis Offices | 6,000 SF



Andrew Burnett

Senior Architect

Honed by over 18 years of experience and a wide variety of complex projects, clients, and teams - Andrew always strives to deliver an experience which is uniquely crafted for the community which it will ultimately serve. His passion for Architecture is always evident as he guides our firm's creative vision through collaboration, rigorous attention to detail, and willingness to dream. Firmly holding the belief that high design should be profitable, buildable, and beautiful - Andrew enjoys creating lasting professional relationships and is always searching for ways to add value, inspire our communities.

Select Project Experience

- 1111 Brickell Bay Drive | 258 Keys, 802 Units
 - Virgin Hotel New York | 465 Keys
- Yotel Hotel & Residences | 236 Keys, 212 Units
 - Savoy & Torino
- Atelier Lofts | 370 Units + 47 Lofts
 - Alexan Doral | 350 Units
 - Wynwood Square
- Douglas Road Masterplan
 - Marina Parc Masterplan
 - Google Partner Plex
 - Googles Corporate Offices
- 200 Occidental Avenue Weyerhaeuser
 - Facebook Customer Briefing Center
 - Salmon Bay Offices



The Shelborne Wynham Grand



Aloft South Beach



The San Juan Hotel



The Gale South Beach



The Shelborne Wynham Grand



Aloft South Beach



The Gale South Beach



The Hall



SweeBird North

Craven Thompson | Civil Engineering

Craven Thompson & Associates, Inc. (CTA) was founded in 1962 as a surveying and engineering firm dedicated primarily to serving the needs of public sector clients in the rapid growth area of South Florida. Building over the years on the fundamental mission of providing consistent, quality professional service, the firm has expanded to a large group of Landscape Architects, Land Planners, Professional Engineers, graduate Engineers, Surveyors, and G.I.S. Specialists.

Curtis & Rogers | Landscape Architecture

Curtis + Rogers Design Studio was formed with the purpose of providing quality Landscape Architecture / Planning Services. The firm, founded in 1991 by Aida M. Curtis and Richard Rogers, and joined by Jean C. Lee in 2004 represents over 80 years of Landscape Architectural experience. Commitment to producing quality projects and providing client satisfaction forms the foundation of our fine reputation. We design environments using a process that emphasizes creativity within the context of rational problem-solving. Cultural, economic, environmental, and social forces are strong determinants of design.

Desimone | Structural Engineering

Founded in New York City in 1969, the firm has grown to have ten offices worldwide and is organized to support clients around the country and around the globe. Located in New York, Miami, San Francisco, Boston, New Haven, Las Vegas, Chicago, Austin, Medellin, and Abu Dhabi, Desimone has designed projects in 44 states and 46 countries. Our project portfolio demonstrates the firm's dedication to pursuing and developing superlative structures. The firm is also consistently listed on Engineering News Record's Top 500 Design Firms.

Syska Hennessy | MEPFP Engineering

Syska Hennessy Group is the leading global, full-service MEP, information and communication technology (ICT) and commissioning engineer for the government and commercial sectors. With more than 500 professionals across 17 offices, we provide a full range of engineering services for projects of every size and budget: from global headquarters to small office renovations; from the premier healthcare facilities to essential mission critical facilities

Kimley Horn | Parking & Traffic Engineering

Helping people succeed—both our clients and our staff—is what we do best at Kimley-Horn. As one of the nation's premier planning, engineering, and design consulting firms with over 2,800 staff members in more than 75 offices across the U.S., we offer full services in a wide range of disciplines. Whether your project is national or local and involves public infrastructure or private development, we look out for your best interests, reduce your risk, and deliver great value.